



ANNEX C1bis: Twinning Light Fiche ¹

Project title: Strengthen capacity related to quality of poultry in the Republic of Serbia

**Beneficiary administration: Ministry of Agriculture, Forestry and Water Management (MAFWM)/
Veterinary Directorate**

Twining Reference: SR 21 IPA AG 01 23 TWL, PC-32114

Publication notice reference: EuropeAid/179919/DD/ACT/RS

EU funded project

TWINNING TOOL

¹ For Twinning Light the project Fiche should be detailed as it will form an annex to the Twinning Light Grant Contract together with the selected Member State proposal. The Twinning Light project Fiche, besides all the data and information mentioned under section 2.1.1, provide also concrete indications on how the work plan should be established, on the suggested schedule of activities, on the profile of short-term experts and on indicators and targets that should be used to ensure the timely achievement of the mandatory results.

Acronyms and Abbreviations

EU	European Union
IPARD	International Pre-Accession Assistance for Rural Development
GDP	Gross Domestic Product
GVA	Gross Value Added
FAO	Food and Agriculture Organization
MAFWM	Ministry of Agriculture, Forestry and Water Management
MS	Member State
PL	Project Leader
SAA	Stabilization and Association Agreement
SDG	Sustainable Development Goals
STEs	Short Term Experts
TAIEX	Technical Assistance and Information Exchange
VD	Veterinary Directorate
HPAI	Highly Pathogenic Avian Influenza

1. Basic Information

1.1 Programme:

1.2 Twinning Sector: Agriculture and Rural Development

1.3 EU funded budget: 250.000 EUR

1.4 Sustainable Development Goals (SDGs): Please indicate which SDG this project is contributing to address.

SDG 3 -GOOD HEALTH AND WELL-BEING

Universal health coverage will be integral to achieving SDG 3, ending poverty and reducing inequalities.

2. Objectives

2.1 Overall Objective(s):

The overall objective of the project is to assist the country's authorities in harmonization and preparation for full implementation of EU acquis in the area of poultry animal health.

2.2 Specific objective:

To provide assistance necessary for achievement of the EU requirements for the placing on the market fresh poultry meat and eggs for consumption.

2.3 The elements targeted in strategic documents i.e. National Development

Agriculture and Rural Development Strategy for 2014 - 2024

Serbian Strategy for Agriculture and Rural Development 2014-2024 clearly indicates that „One of the primary goals of Serbian agricultural production is economically efficient and environmentally sustainable production of high quality and safe food. This objective will be achieved by competitive and economically efficient agricultural production, application of modern technology, application of veterinary and phytosanitary standards, environmental standards and animal welfare.”

Stabilization and Association Agreement (SAA)

The Article 97 of the Stabilization and Association Agreement stipulates that cooperation between the parties shall be developed in all priority areas related to the Union acquis in the field of agriculture, as well as veterinary and phytosanitary domains. It is also stated that the special emphasis will be put on the support to gradual approximation of Serbian legislation and practices to the Community rules and standards

3. Description

3.1 Background and justification:

Currently, Serbia is on the lists of third countries from which the entry into the EU of meat products from poultry and egg products is allowed, but not fresh poultry meat and eggs, where it is in the process of obtaining the permit.

Serbia has a few slaughterhouses and cutting plants authorized to supply fresh poultry meat to the meat processing plants authorized to export meat products to the EU. The Serbian competent authority requested the Commission to be added to the list of third countries from which the entry into the EU of fresh poultry meat and eggs for consumption is permitted.

The EU Audit Report performed on 2021 and 2022, contains several recommendations to address certain shortcomings in the areas of official controls and official activities, that may potentially undermine the design and implementation of surveillance for early detection of highly pathogenic (HPAI) strains and Newcastle disease, reflecting on reliability of animal health certification of exports of the poultry commodities for which Serbia is currently listed to the EU. It also recommends that training of staff of competent authority be stepped up in relevant areas.

In Serbia, the last case of Newcastle disease in poultry was confirmed in 2017. Cases of HPAI (*Highly Pathogenic Avian Influenza*) were confirmed during 2021 in wild birds and in poultry. In 2022 Serbia confirmed some additional cases in wild birds between January and March, and three outbreaks of HPAI in poultry kept in small establishments, two in February and one in May. Serbia confirmed some new cases of HPAI in wild birds in November 2022 and in January 2023.

3.2 Ongoing reforms:

N/A

3.3 Linked activities: IPA 2007 Twinning project “Strengthening of the institutional capacities of the Veterinary Directorate”

The project was implemented by the VD of MAFWM and consisted of 5 components: enhancing the management, planning and policy development capability of the VD; developing an action plan for the transposition of the veterinary acquis into Serbian law; establishing the national strategy for the safe handling and disposal of animal waste in compliance with the relevant parts of the veterinary acquis; improving the protection of animal welfare by the adoption of a new Law on the Protection of Animals and by organization of specific trainings in animal behaviour and welfare issues for inspectors in charge to implement and enforce the new Law.

IPA 2008 project „Support for the Control/Eradication of Classical Swine Fever and Rabies in the Republic of Serbia” (2010-2012)

The project consisted of several components: technical assistance for the control and eradication of classical swine fever and rabies; procurement of vaccines for oral vaccination against rabies (2 campaigns); purchase of laboratory equipment for the control of infectious animal diseases (rabies); provision of equipment for crisis situations in the event of an outbreak of infectious disease

IPA 2009 project „Support for the Control/Eradication of Classical Swine Fever and Rabies in the Republic of Serbia - Publicity services for Rabies and Classical Swine Fever Vaccination Campaigns and Supply of rabies vaccines and equipment for surveillance of animal diseases” (2011-2014)

The project consisted of several components: supply of vaccines for oral vaccination of wild carnivores against rabies for 4 campaigns of vaccination; supply of laboratory equipment for the control of infectious animal diseases; technical assistance project aimed at raising public awareness on the issue of classical swine fever and rabies; procurement of IT equipment for the development of GIS components.

IPA 2011 project „Policy and Legal Advice Centre Project (PLAC I)”

This technical assistance project started at mid-July 2013 and finished in June 2016. Project’s task was to support Serbia’s preparation for EU accession, across a number of acquis chapters, by improving policy and legislation processes. The goal was to improve the current system for legal harmonisation with the EU legislation, to support the development of national legislation aligned with the EU acquis, and to ensure proper implementation of legislation, including the necessary by-laws and enforcement mechanisms. PLAC was designed to respond to the identified needs of the stakeholders. For Chapter 11, project assistance was provided in the preparation of an Action plan for Chapter 11, Direct payments and CMO. For Chapter 12, project assistance was provided on food contact materials and nutrition and health claims; novel food; biotechnology/biosafety; food additives, enzymes and flavourings; plant protection and nutrition, animal by-products, animal health and animal welfare.

IPA 2011 Twinning project „Building Capacity in the areas of Food Safety and Animal Welfare” (2013-2015)

The twinning project consisted of 2 components. The aim of the food safety component of the project was harmonization of food safety regulations and development of procedures for official controls, categorization of food business operators which are involved in production and distribution of food, as well as education of all participants in the process. The objectives of the project component that focus on animal welfare were the harmonization of legislation in accordance with EU standards, the introduction of appropriate standards, raising awareness of the importance of animal welfare, as well as adequate education.

IPA 2012 project „Capacity building for Upgrading of Food establishments and Animal By-Product management”

The project is ongoing and it is implemented through a Twinning contract. This project has been developing strategies in two distinct areas: upgrading of food processing establishments, and animal by-product management. It supported the development of appropriate standards in the different sectors (e.g. meat and milk), as well as deliver a training program for inspectors and a broader public awareness campaign. It has been implemented through a single twinning contract consisting of four components: 1)

to develop a strategy for improving food production and handling of by-products of animal origin, 2) the improvement of facilities for the production of milk and meat, 3) improving the treatment of the by-products of animal origin, and 4) raising awareness.

IPA 2012 project „Continuation of support for the control/eradication of classical swine fever and rabies in the Republic of Serbia”

The project consisted of 4 components, one of which was implemented through Technical Assistance contract and aimed at providing assistance in the establishment of National compensation fund for animal diseases and continuation of training program for MAFWM staff, veterinarians, pig farmers, and other stakeholders involved in the CSF and Rabies program, and general awareness raising for the general public. Other components were supply contracts aimed at procuring vaccines against rabies and against CSF for emergency epidemic outbreaks and the procurement of diagnostic and laboratory equipment.

IPA 2013 project „Further Support of the Control/Eradication of Classical Swine Fever and Rabies as well as twinning support for the control of zoonosis and food borne diseases in the Republic of Serbia”

The project consists of two components. One component is a twinning project for development of legislation and national monitoring or control programs for main zoonosis, food borne disease and it is related to strengthening capacities of VD of MAFWM to manage zoonosis and food borne disease control, and continuation of training and awareness program. Other component is supply and distribution of vaccines against rabies for oral vaccination of wild carnivores and supply of vaccines for classical swine fever.

IPA 2015 project “Capacity building for the alignment with the acquis in the area of agriculture, rural development, food safety, veterinary and phytosanitary policy”. Project Duration was 30 months

The overall objective of the project is to improve the capacity of the MAFWM to manage the process of integration with the EU policies in the agriculture and food sector.

The specific project purposes were to support the process of accession negotiations in agriculture and rural development, food safety, veterinary and phytosanitary policy; to strengthen Competent Authorities’ institutional and administrative capacity for harmonization of the national legislation and policies with the EU acquis, as well as their implementation; to improve the communication with all relevant stakeholders in the areas of agriculture and rural development, food safety, veterinary, and phytosanitary policy.

Technical assistance project “Reinforcement of animal health and welfare” EuropeAid/139306/DH/SER/RS

The objectives of project: in the area of Animal Welfare, the review of Law on Animal Welfare and review of legislation on animal welfare for preparation of amendments on minimum standards for protection of laying hens and broilers. Development of draft of the National strategy for development and implementation of stray dog population management programme.

In the area of Animal Health, the drafting of the National Animal Health Strategy and assessment report on overall capacities for implementation of non-vaccination policy for CSF.

Policy and Legal Advice Centre (PLAC III):

- July – December 2023: the project will provide support to relevant national institutions in upgrading of draft on National Strategy including action plan(s) for the transposition, implementation and enforcement of EU legislation for Chapter 12 – Food Safety, Veterinary and Phytosanitary Policy, with Action Plan for measures after stopping vaccination against Classical Swine Fever.
- November 2023: the project will provide support to relevant national institutions in drafting Law on Official control, in line with Regulation (EU) 2017/625.

3.4 List of applicable Union acquis/standards:

National legislation:

- Rulebook on defining a Programme of measures for animal health for 2023, OG RS, No. 23/23
- Rulebook on defining measures for early detection, diagnostics, prevention of spread, control and eradication of the transmissible disease Avian influenza (OG RS, no 7/2010)
- Rulebook for the determination of measures for early detection, diagnostics, prevention of spread, control and eradication of the transmissible disease New Castle Disease (OG RS, no 95/2009)
- Rulebook on the definition of measures for early detection, diagnostics, prevention of spread, control and eradication of poultry infections with specified salmonella serotypes (OG RS 36/2018, 46/2018)
- Rulebook on method of monitoring zoonoses and zoonotic agents (Official Gazette RS No. 76/2017)

EU legislation:

- Regulation (EU) 2016/429 on transmissible animal diseases and amending and repealing certain acts in the area of animal health ('Animal Health Law')
- Regulation (EC) No 2160/2003 on the control of salmonella and other specified food-borne zoonotic agents
- Commission Decision 2004/564/EC concerning Community reference laboratories for the epidemiology of zoonoses and for salmonella and national reference laboratories for salmonella
- Commission Regulation (EC) No 1177/2006 implementing Regulation (EC) No 2160/2003 of the European Parliament and of the Council as regards requirements for the use of specific control methods in the framework of the national programmes for the control of salmonella in poultry
- Commission Decision 2006/759/EC approving certain national programmes for the control of salmonella in breeding flocks of *Gallus gallus*
- Commission Decision 2007/84 3/EC concerning approval of Salmonella control programmes in breeding flocks of *Gallus gallus* in certain third countries in accordance with Regulation (EC) No 2160/2003 of the European Parliament and of the Council and amending Decision 2006/696/EC, as regards certain public health requirements at import of poultry and hatching eggs

Directive 2003/99/EC on the monitoring of zoonoses and zoonotic agents

3.5 Components and results per component

- Component 0: Project Visibility

Results per component

- 1) **2 visibility events organised**
- 2) **1 Visibility and Communication Plan developed**

- Component 1 All necessary assistance provided to implemented official controls and disease surveillance in line with EU requirements in the poultry sector

Results per component

- 1) Revised annual plan for official controls
- 2) Delivered Procedures for official controls and supervision of activities of veterinary services with delegated tasks to private veterinary practices
- 3) Developed procedures on surveillance of poultry diseases
- 4) Developed Procedures for avoiding conflicts of interest
- 5) Developed questionnaire and reporting system for syndromic surveillance
- 6) Delivered Trainings for the implementation of official controls on poultry farms
- 7) Assessed existing plans for Avian influenza and New Castle disease
- 8) Study visit in EU member state (official controls and disease surveillance in the poultry sector)

- Component 2 Assistance for increased Laboratory capacity for testing infectious poultry diseases

Results per component

- 1) Assessment Report of current procedures for laboratory testing in RS developed
- 2) Procedure related to the laboratory testing infectious poultry diseases delivered
- 3) Delivered Procedures for differential diagnosis against Avian influenza
- 4) Delivered trainings related to the laboratory testing infectious poultry diseases

3.6 Expected activities:

Component 0: Project Visibility

Activity 0.1: Kick-off Meeting

Activity 0.2: Closure meeting

Activity 0.3: Development of Communication and Visibility Plan

At least two major visibility events with not less than 15 participants will be organized in the course of the implementation of the project: Kick-off meeting at the start of the implementation process and the Final meeting at the end of project implementation activities.

N.B. Communication and visibility plan for the project will be produced during the inception period.

Component 1

- 1.1 Gap assessment of existing procedures and annual plans for Official controls and Surveillance
- 1.2 Development of annual plan for official controls and at least 5 Procedure manuals for official controls
- 1.3 Development of at least one Surveillance procedures (poultry diseases)
- 1.4 Development of on Procedures for avoiding conflicts of interest
- 1.5 Development of questionnaire and reporting system for syndromic surveillance
- 1.6 Organization and delivery of at least 6 trainings for 25 regions for the Veterinary Administration, including the vet inspection, the Chamber of Commerce of Serbia, the Veterinary Chamber, i.e. veterinary stations, the Association of Poultry Farmers and Veterinary Institute
- 1.7 Drafting of Assessed Report of existing plans for Avian influenza and New Castle disease
- 1.8 Organization of 5-day Study visit in EU member state

Component 2

- 2.1 Development of Assessment Report of current procedures for laboratory testing in RS
- 2.2 Development of at least 1 Procedure related to the laboratory testing infectious poultry diseases
- 2.3 Development of Procedures for differential diagnosis of Avian influenza
- 2.4 2-day Workshop for Presentation of the procedure for 6 Veterinary Institutes

The list of above mentioned activities is the minimum required necessary to complete the entire project.

3.7 Means/input from the EU Member State Partner Administration*:

The MS twinning light partner shall make available a team of experts suitably qualified to carry out all activities envisaged under this contract and deliver the mandatory results herein described. The team will comprise non-resident project leader and a team of short term experts.

Profile and tasks of the PL:

The Member State PL should have the capacity to lead the implementation of the project and the ability to mobilize the necessary expertise in support of project's efficient implementation.

PL tasks:

- Overall management and coordination of the project with MS, MAFWM, Veterinary Directorate, key institutions, other partners and stakeholders;
- Project reporting;
- Ensuring backstopping and financial management of the project in the MS;

- Ensuring timely, effective and efficient implementation of the project and achievement of results, through proposed activities;
- Coordination of deployment of short-term experts;
- Coordination, from the MS side, of the Project Steering Committee meetings;
- Participation at the Steering Committee meetings;
- Assuring compatibility with EU requirements.

PL Profile:

Requirements:

- University degree in Veterinary Science and/or Animal Health or equivalent professional experience of 8 (eight) years
- At least 3 (three) years in senior managerial position in animal health policy, development /implementation/ coordination, gained in the field of public health administration;
- Working knowledge of the English language;
- Should possess a sufficient rank in the MS Administration to ensure an operational dialogue at political level

Assets:

- Experience in the field of Animal Health with twinning/twinning light rules and procedures or other EU funded projects
- Professional experience in regulatory/supervisory system of EU Animal Health System in EU Member State;

3.7.1 Profile and tasks of Component Leaders:

- University degree in Veterinary Science and/or Animal Health or equivalent professional experience of 8 (eight) years
- At least 3 (three) years of specific experience in food safety and official control in EU Member States
- Working knowledge of the English language;
- Computer literacy;
- Knowledge of the Serbian legal system would be an advantage

3.7.2. Profile and tasks of other short-term experts:

There should be a pool of STEs to ensure smooth implementation of the project during the overall implementation period. STEs should be identified by the Project Leader and have to be agreed with the beneficiary administration in the course of designing and delivery of the project. Team of short-term experts should be mobilized according to agreed work plan. Detailed profiles and tasks of short-term experts will be provided by the MS candidates in their offers.

STEs tasks:

STEs will provide specialized know-how for the individual tasks in this project. Therefore, the pool of experts should have a relevant professional experience in MS administration and minimum qualifications required, as well as specific skills needed for individual task. As a general approach, the STEs will take the responsibility for the implementation of the project and the achievement of the results (each for his/her individual mission tasks&) and prepare the required reports. They shall provide long-standing experience in all fields relevant for the project. Detailed profiles and tasks of short term experts, including the duration of their assignments will be provided by the MS candidates in their offers.

Minimum indicative requirements for STEs are:

- University degree or equivalent experience in in Veterinary Science and/or Animal Health of minimum 8 years
- At least 3 years of professional working experience in Member State public administration or mandated body covering, at least one of the following areas of expertise: in drafting and/or implementing legislation in relation to EU acquis in food safety and official control, animal health policy development/implementation/coordination
- Proven contractual relation to public administration or mandated body, as defined under twinning manual section 4.1.7

The aforementioned roles and tasks of the PL and STEs will be further detailed and refined by the agreed Twinning light Work Plan.

4. Budget

250.000 EUR

5. Implementation Arrangements

5.1 Implementing Agency responsible for tendering, contracting and accounting European Union Delegation

Delegation of the European Union to the Republic of Serbia

Vladimira Popovica 40, GTC Avenue Blok 19a

11073 Belgrade, Republic of Serbia

Phone: +381 11 3083200

Fax: +381 11 3083201

Please send your proposals to the EU Delegation to the following email address: delegation-serbia-fcs@eeas.europa.eu ; Tanja CINCAR-KNEZEVIC@eeas.europa.eu and the Twinning Coordination Team in Brussels (NEAR-TWINNING@ec.europa.eu)

5.2 Institutional framework

Veterinary Directorate of the Ministry of Agriculture, Forestry and Water Management

The Veterinary Directorate of the Serbian Ministry of Agriculture, Forestry and Water management is responsible for: animal health and welfare, veterinary public health, ensuring the system for risk management in production and trade of food, product of animal origin and feed, veterinary-sanitary control in production and trade of animals, animal products, animal by-products, reproductive material and other organisms and items that can transfer an infectious disease, feed and components for producing feed, registration, approving and control of the work of all facilities for production of food of animal origin, feed production and safe disposal of carcasses and animal waste, as well as facilities for their processing; control of the production of and trade of veterinary medicines and medical devices for veterinary use; veterinary environmental protection; integration of the system of databases, registers and veterinary information systems; management of the Central database of registered animals; coordinating the process of development and continuous functioning of the integrated veterinary information system with registers, database and software applications; maintenance of electronic registers of stakeholders, establishments, financial resources and duties from the scope of competence of the Veterinary Administration; planning, maintaining, development and upgrading the functionality of the Central Database and the Registry within the scope of the Veterinary Directorate; monitoring and harmonized national regulations in the field of veterinary medicine; performs other tasks in this field.

Within the Veterinary Directorate, the following internal units exist:

1. Department for Animal health;
2. Department for Animal welfare and veterinary services;
3. Department for Veterinary public health;
4. Department for International trade and certification;
5. Section for legal, financial and general material affairs;
6. Department for veterinary inspection;
7. Department for border veterinary inspection;

5.3 Counterparts in the Beneficiary administration:

5.3.1 Contact person:

Tamara Bošković, Head of Veterinary Public Health Department, Veterinary Directorate

5.3.2 PL counterpart

To be defined in the twinning work plan/contract.

6. Duration of the project

8 + 3 months

7. Sustainability

The achievements of Twinning light project (mandatory results) shall be maintained as a permanent asset to the beneficiary even after the completion of the project implementation.

The results achieved by this project will form a basis of a firm fully operational and legally regulated system for quality of poultry meat that will continue to be improved by the Beneficiary and updated with new elements based on the experience gathered in the process of its implementation. Envisaged trainings and workshops will increase the knowledge of the beneficiary and relevant stakeholders and enable them to enforce/respect the rules applicable to the poultry sector. The knowledge acquired through these trainings will be further transferred to other employees throughout the respective organizational structure of the Beneficiary and relevant stakeholders.

By and large it could be concluded that all of the results of the project will be of permanent value to the beneficiary.

8. Crosscutting issues (equal opportunity, environment, climate etc...)

Equal Opportunity

Equal opportunity principles and practices in ensuring equitable gender participation in the project and information will be provided in the regular reports of the Twinning light Partner regarding gender participation rates in the different events, workshops and seminars.

Based on the fundamental principles of promoting equality and combating discrimination, participation in the project will be guaranteed on the basis of equal access, regardless of sex, racial or ethnic origin, religion or belief, disability, age or sexual orientation.

Minorities and vulnerable groups

There are no specific actions which are designed for minority and vulnerable groups. However, the implementation of project activities will bring about positive consequences for all citizens, while envisaged awareness rising component will be aimed at all relevant persons regardless of the group they belong to.

Environment

The purpose of this project is not directly related to the environment issues and the protection of environment and strengthening environmental aspects, however, improvement of animal health will indirectly contribute to the sustainable agriculture and natural resources and therefore project will have a positive impact on the environment.

9. Conditionality and sequencing

There is no precondition set for the start and implementation of this Twinning light project.

The underlying assumption for this project is the MAFWM will to create efficient balanced, environment-friendly and open access to the implementation of EU animal health rules, in aim to facilitate Serbian stakeholders' integration to the European Union market and to enhance regional trade and to coordinate actions globally. So far there has been no reason to doubt this assumption.

Projects to be implemented through Twinning light require the full commitment and participation of the senior management of the beneficiary institution/s. In addition to providing the Twinning partner with adequate resources to operate effectively, the senior management must be fully involved in the development and implementation of the policies required to deliver the project results.

10. Indicators for performance measurement

Component 1

- Revised annual plans for Official controls and Surveillance delivered
- At least 5 Procedure for official controls delivered
- One Surveillance procedures (poultry diseases) developed
- One Procedures for avoiding conflicts of interest developed
- One questionnaire and reporting system for syndromic surveillance developed
- 6 trainings for 25 regions for the Veterinary Administration, including the vet inspection, the Chamber of Commerce of Serbia, the Veterinary Chamber, i.e. veterinary stations, the Association of Poultry Farmers and Veterinary Institute
- One Assessed Report of existing plans for Avian influenza and New Castle disease
- 5-day Study visit in EU member state

Component 2

- One Assessment Report of current procedures for laboratory testing in RS delivered
- Procedure related to the laboratory testing infectious poultry diseases delivered
- 1 Procedures for differential diagnosis of Avian influenza delivered
- 2-day Workshop for Presentation of the procedure for 6 Veterinary Institutes

11. Facilities available

Office space and meeting rooms will be made available for hosting the Member State experts.

	Description	Indicators (with relevant baseline and target dat	Sources of verification	Risks	Assumptions (external to project)
Overall Objective	To assist the country's authorities in harmonization and preparation for full implementation of EU acquis in the area of poultry animal health.	National Legislation harmonised EU acquis in the area of poultry animal health (not harmonised /fully harmonised)	EC Progress Reports	N/A	n/a
Specific (Project) Objective(s)	To provide assistance necessary for achievement of EU requirements for the placing on the market fresh poultry meat and eggs for consumption	Meeting the EU requirements for the placing on the market fresh poultry meat and eggs for consumption (not implemented/fully implemented)	EC Progress Reports	Postponing of the EU accession process	Adoption of legislation by the Government and the Assembly of the Republic of Serbia;
Mandatory results/outputs by components Component 1 Implemented official controls and disease surveillance in line with EU requirements in the poultry sector	1) Revised annual plan for official controls	1 Gap assessment and annual plans for Official controls and Surveillance delivered (0/1)	Project Progress Report	BC institutions staff are not motivated to participate in the project Postponing of the EU accession process	BC institutions staff actively participate in project activities; Availability of all necessary data (databases); Dedication of high-ranking officials to support the project implementation; Good cooperation between all participants in the project.
	2) Delivered Procedures for official controls and supervision of activities of veterinary services with delegated tasks to private veterinary practices	5 Procedure for official controls delivered (0/5)	Project Progress Report		
	3) Developed Procedures on surveillance of poultry diseases	1 Surveillance procedures (poultry diseases) developed (0/1)	Project Progress Report		
	4) Developed Procedures for avoiding conflicts of interest	1 Procedures for avoiding conflicts of interest developed (0/1)	Project Progress Report		
	5) Developed questionnaire and reporting system for syndromic surveillance	1 questionnaire and reporting system for syndromic surveillance developed (0/1)	Project Progress Report		
	6) Delivered Trainings for the implementation of official controls on poultry farms	6 trainings for 25 regions for the Veterinary Administration, including the vet inspection, the Chamber of Commerce of Serbia, the Veterinary Chamber, i.e. veterinary			

		stations, the Association of Poultry Farmers and Veterinary Institute (0/6)			
	7) Assessed existing plans for Avian influenza and New Castle disease	1 Assessed Report of existing plans for Avian influenza and New Castle disease (0/1)	Project Progress Report		
	8) Study visit in EU member state (official controls and disease surveillance in the poultry sector)	5-day Study visit in EU member state (0/1)	Project Progress Report, Attendance sheet		
Mandatory results/outputs by components Component 2 Increased Laboratory capacity for testing infectious poultry diseases	1)Assessment Report of current procedures for laboratory testing in RS developed	5 procedures for laboratory testing delivered (0/5)	Project Progress Report	BC institutions staff are not motivated to participate in the project Postponing of the EU accession process	BC institutions staff actively participate in project activities; Availability of all necessary data (databases); Dedication of high-ranking officials to support the project implementation; Good cooperation between all participants in the project.
	2)Procedure related to the laboratory testing infectious poultry diseases delivered	1 Procedure related to the laboratory testing infectious poultry diseases delivered (0/1)	Project Progress Report		
	3)Delivered Procedures for differential diagnosis against Avian influenza	1 Procedure delivered for different diagnosis against Avian Influenza (0/1)	Project Reports,		
	4)Delivered trainings related to the laboratory testing infectious poultry diseases	2-day Workshop for Presentation of the procedure for 6 Veterinary Institutes (0/1)	Project Reports, Attendance list		

Activities	<p>1.1 Gap assessment of existing procedures and annual plans for Official controls and Surveillance</p> <p>1.2 Development of annual plan for official controls and at least 5 Procedure manuals for official controls</p> <p>1.3 Development of at least one Surveillance procedures (poultry diseases)</p> <p>1.4 Development of on Procedures for avoiding conflicts of interest</p> <p>1.5 Development of questionnaire and reporting system for syndromic surveillance</p> <p>1.6 Organization and delivery of at least 6 trainings for 25 regions for the Veterinary Administration, including the vet inspection, the Chamber of Commerce of Serbia, the Veterinary Chamber, i.e. veterinary stations, the Association of Poultry Farmers and Veterinary Institute</p> <p>1.7 Drafting of Assessed Report of existing plans for Avian influenza and New Castle disease</p> <p>Organization of 5-day Study visit in EU member state</p>	n/a	n/a	Insufficient commitment of MS twinning partner to project implementation	Sufficient expertise and commitment of MS twinning partners to perform activities in good quality and timely manner
	<p>2.5 Development of Assessment Report of current procedures for laboratory testing in RS</p> <p>2.6 Development of at least 1 Procedure related to the laboratory testing infectious poultry diseases</p> <p>2.7 Development of Procedures for differential diagnosis of Avian influenza</p>	n/a	n/a		

2.8 2-day Workshop for Presentation of the procedure for 6 Veterinary Institutes				
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